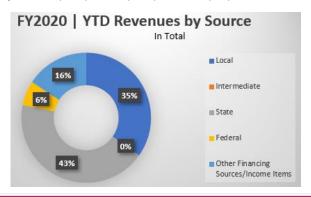
## **GENERAL FUND**

## **HOW IS IT FUNDED?**

Funded in combination of multiple Local (35%), State (43%), Federal (6%) sources and Other/Interfund Transfers (16%).



## CEDAR RAPIDS COMMUNITY SCHOOL DISTRICT Financial Summary

| GENERAL | FUND | REVENUE | BY SOURCE |
|---------|------|---------|-----------|
|         |      |         |           |

|  |      | FY 2017<br>Actual                       |    | FY 2018<br>Actual   |    | FY 2019<br>Actual |    | FY 2020<br>Actual |    | FY 2021<br>Budget   |
|--|------|---|----|---------------------|----|-------------------|----|-------------------|----|---------------------|
| Local Sources  |      |   |    |                     |    |                   |    |                   |    |                     |
| Property Taxes   | \$   | 58,430,544                              | \$ | 59,744,891          | \$ | 61,058,787        | \$ | 62,677,817        | \$ | 67,346,819          |
| Utility Replacement Tax                                    |      | 3,020,251                               |    | 2,833,973           |    | 2,634,893         |    | 1,784,707         |    | 2,838,809           |
| Mobile Home Taxes  |      | 114,131                                 |    | 113,492             |    | 102,736           |    | 93,980            |    | 130,000             |
| Income Surtaxes  |      | 7,523,491                               |    | 7,304,367           |    | 7,809,208         |    | 8,659,064         |    | 8,636,909           |
| Tuition:   |      |   |    |                     |    |                   |    |                   |    |                     |
| Regular Program - Individual                               |      | 106,578                                 |    | 56,384              |    | 68,654            |    | 47,752            |    | 98,500              |
| Regular Program - Other                                    |      | 282,587                                 |    | 233,580             |    | 187,693           |    | 212,346           |    | 170,000             |
| Special Education  |      | 1,451,472                               |    | 1,874,656           |    | 2,018,430         |    | 2,336,133         |    | 1,912,000           |
| Open Enrollment  |      | 2,512,222                               |    | 2,257,268           |    | 2,148,889         |    | 1,937,125         |    | 3,049,396           |
| Summer School  |      | 39,485                                  |    | 17,795              |    | 16,710            |    | 7,425             |    | 10,000              |
| Transportation   |      | 81,106                                  |    | 82,566              |    | 62,258            |    | 39,528            |    | 107,000             |
| Investment Income  |      | 46.294                                  |    | 342,230             |    | 727.007           |    | 400.631           |    | 400.000             |
| Student Textbook/Usage/Other Fees                          |      | 774,631                                 |    | 774,918             |    | 551,882           |    | 478,228           |    | 361,555             |
| Other Local Grants/Sources                                 |      | 3.044,294                               |    | 3,235,500           |    | 3.736,903         |    | 3.440.523         |    | 1.145,882           |
| Total Local  | \$   | , ,                                     | \$ | 78,871,619          | \$ | 81,124,050        | \$ | 82,115,259        | \$ | 86,206,870          |
| State Sources  | Ť    | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | •  | 10,011,010          | •  | 01,124,000        | •  | 02,110,200        | •  | 00,200,010          |
| State Foundation Aid                                       | Œ.   | 84,269,010                              | \$ | 85,103,402          | \$ | 84,686,258        | \$ | 86,381,669        | \$ | 88,336,493          |
| Foster Care  | Ψ    | 26,542                                  | Ψ  | 16,946              | Ψ  | 34,934            | Ψ  | 81,155            | Ψ  | 35,000              |
| Beginning Teacher Mentor & Induction                       |      | 114,336                                 |    | 10,340              |    | 34,334            |    | 01,133            |    | 33,000              |
| Teacher Salary Supplement                                  |      | 9,433,835                               |    | 9.626.387           |    | 9.745.943         |    | 9.854.093         |    | 10.018.722          |
| Additional Professional Development Salary                 |      | 1,113,928                               |    | 1,136,085           |    | 1.207.770         |    | 1,161,470         |    | 1,179,774           |
| AEA Flow Through   |      |   |    | 7,722,183           |    | 7,754,813         |    | 7,867,389         |    |                     |
| Early Intervention Grant                                   |      | 7,396,246                               |    |                     |    |                   |    |                   |    | 8,010,708           |
| Non-public Textbook Aid                                    |      | 1,215,564<br>53,777                     |    | 1,239,832<br>49,495 |    | 1,254,729         |    | 1,267,490         |    | 1,287,455<br>50,498 |
|  |      |   |    |                     |    | 51,011            |    | 50,498            |    |                     |
| Non-public School Transportation Aid                       |      | 810,394                                 |    | 710,474             |    | 589,890           |    | 676,894           |    | 800,000             |
| Juvenile Delinquency Grant                                 |      | 142,042                                 |    | 90,000              |    | 90,000            |    | 90,000            |    | 95,000              |
| Child Development: Age 3 - 5                               |      | 795,594                                 |    | 697,631             |    | 683,822           |    | 689,491           |    | 681,332             |
| Innovate/At-Risk Early Elementary K-3                      |      | 274,162                                 |    | 35,079              |    | 43,208            |    | 46,385            |    | 189,714             |
| Empowerment-School Ready<br>Statewide 4-Year Old Preschool |      | 102,926                                 |    | 78,300              |    | 58,913            |    | 2 245 420         |    | 2 554 000           |
|  |      | 1,730,065                               |    | 1,909,236           |    | 2,189,200         |    | 2,315,120         |    | 2,554,900           |
| Vocational Aid   |      | 10,138                                  |    | 17,534              |    | 22,720            |    | 30,894            |    | 18,035              |
| Teacher Leadership Grant                                   |      | 5,415,833                               |    | 5,525,234           |    | 5,592,749         |    | 5,652,647         |    | 5,744,508           |
| Commercial & Industrial Replacement                        |      | 1,970,930                               |    | 1,862,077           |    | 1,992,012         |    | 1,970,122         |    | 1,970,122           |
| Other State Sources  | _    | 573,972                                 | _  | 443,845             | _  | 589,308           | _  | 505,950           | _  | 373,059             |
| Total State  | \$1  | 115,449,294                             | \$ | 116,263,740         | \$ | 116,587,278       | 5  | 118,641,268       | \$ | 121,345,320         |
| Federal Sources  | _    | 0.540.000                               |    | 4 400 700           | _  | 4 0 4 0 0 0 0     | _  | 4 440 400         | _  | 4 000 545           |
| Title I  | \$   | 3,546,938                               | \$ | 4,122,763           | \$ | 4,310,932         | \$ | 4,116,436         | \$ | 4,830,545           |
| 21st Century Community Learning                            |      | 225,000                                 |    | 225,000             |    | 225,000           |    | 168,750           |    | 168,750             |
| Carl D. Perkins Grant                                      |      | 193,273                                 |    | 198,048             |    | 205,605           |    | 195,036           |    | 220,160             |
| McKinney-Vento Homeless Assistance Grant                   |      | 36,000                                  |    | 40,000              |    | 40,000            |    | 36,943            |    | 36,943              |
| CARES/ESSER Covid-19                                       |      |   |    |                     |    |                   |    | 846,728           |    |                     |
| Title II - Improving Teacher Quality                       |      | 600,755                                 |    | 519,158             |    | 625,823           |    | 390,062           |    | 567,937             |
| Title IV - Every Student Suceeds Act                       |      |   |    | -                   |    | 95,803            |    | 447,279           |    | 270,000             |
| Title VI - Rural Education Achievement                     |      | 31,938                                  |    |                     |    | <del>-</del>      |    |                   |    |                     |
| IDEA Part B  |      | 906,511                                 |    | 973,719             |    | 993,681           |    | 883,509           |    | 989,257             |
| Medicaid Reimbursement                                     |      | 3,149,480                               |    | 2,912,556           |    | 3,217,547         |    | 2,939,026         |    | 3,000,000           |
| Other Federal Sources                                      |      | 310,859                                 |    | 629,445             |    | 1,314,087         |    | 1,415,696         |    | 426,695             |
| Total Federal  | \$   | 9,000,754                               | \$ | 9,620,689           | \$ | 11,028,478        | \$ | 11,439,464        | \$ | 10,510,287          |
| Total Revenues   | \$ 2 | 01 877 134                              | \$ | 204,756,049         | \$ | 208,739,806       | \$ | 212,195,992       | \$ | 218,062,477         |
| i otta i Nevellues   | 4 4  | .01,011,134                             | 4  | 20-7,1-30,043       | Ψ. | 200,100,000       | -  | E 12, 100,002     | 4  | 2.10,002,411        |

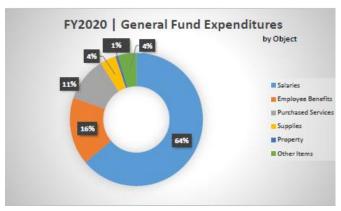
## Breakdown of GF Budget from Aid and Levy Worksheet (backbone of budgeting process)

Highlighted in Yellow are the GF Tax Levies and Income Surtax Highlighted in Blue are the GF State Aid Revenue Sources

| FY 2021 Aid an                               | d Levy, Ta  | x, and Progr    | ram Sumn    | ary                         |             |
|--|---|-----------------|-------------|-----------------------------|-------------|
| Cedar Rapids                                 | Total Property<br>& Utility<br>Replacement<br>Taxes | Income Surtaxes | State Aid   | Total Program<br>Authority* | Surtax Rate |
| Combined District Cost                       | 54,335,885  |                 | 114,577,660 | 170,688,823                 |             |
| Preschool State Aid                          |   |                 | 2,554,900   | 2,554,900                   |             |
| Instructional Support                        | 1,669,407   | 6,967,502       | 0           | 8,636,909                   | 4%          |
| Ed Improvement                               | 0   | 0               |             | 0                           | 0%          |
| Cash Reserve Levy - SBRC                     | 13,162,750  |                 |             |                             |             |
| Cash Reserve Levy - Other                    | 967,500   |                 |             |                             |             |
| Use of Fund Balance to Reduce Taxes          | 0   |                 |             |                             |             |
| Subtotal General Fund                        | 70,135,542  |                 |             |                             |             |
| Management Levy                              | 7,085,000   |                 |             |                             |             |
| Amana Library                                | 0   |                 |             |                             |             |
| Voted Physical Plant And Equipment           | 8,383,340   | 0               |             | 8,383,340                   | 0%          |
| Regular Physical Plant And Equipment         | 2,064,554   |                 |             |                             |             |
| Public Education and Recreation (Playground) | 0   |                 |             |                             |             |
| Debt Service                                 | 2,310,000   |                 |             |                             |             |
| State Payments to AEA                        | 8,010,708   |                 |             |                             |             |
| State Payments to District                   | 109,121,852   |                 |             |                             |             |
| State Payments to District Includes:         |   |                 |             |                             |             |
| Preschool State Aid (3117)                   | 2,554,900   |                 |             |                             |             |
| Teacher Salary Supplement (3204)             | 10,018,722  |                 |             |                             |             |
| Early Intervention (3216)                    | 1,287,455   |                 |             |                             |             |
| Professional Development Supplement (3376)   | 1,179,774   |                 |             |                             |             |
| Teacher Leadership Supplement (3116)         | 5,744,508   |                 |             |                             |             |
| State Foundation Aid Balance (3111)          | 88,336,493  |                 |             |                             |             |
| Talented and Gifted (TAG) Budget Minimum     | 1,460,464   |                 |             |                             |             |
| TAG Finance Formula                          | 1,095,348   |                 |             |                             |             |
| TAG Required Local Match                     | 365,116   |                 |             |                             |             |
| Dropout Prevention Budget Minimum            | 7,729,221   |                 |             |                             |             |
| Modified Supplemental Amount                 | 5,796,916   |                 |             |                             |             |
| Dropout Prevention Required Local Match      | 1,932,305   |                 |             |                             |             |

## **HOW IS IT USED?**

Used for educational programming not physical infrastructure. Approximately 80% is used to pay staff salaries and benefits, the remaining 20% is used for curriculum, utilities, professional development, school bus fuel costs, etc.



## CEDAR RAPIDS COMMUNITY SCHOOL DISTRICT Financial Summary

| GENERAL FUND EXP | PENDITURES BY F | UNCTIONAL | CATEGORY |
|------------------|-----------------|-----------|----------|
|------------------|-----------------|-----------|----------|

| GENERA                                     | GENERAL FUND EXPENDITURES BY FUNCTIONAL CATEGORY |             |     |             |     |             |    |             |    |             |  |
|--|--|-------------|-----|-------------|-----|-------------|----|-------------|----|-------------|--|
|  |  | FY 2017     |     | FY 2018     |     | FY 2019     |    | FY 2020     |    | FY 2021     |  |
|  |  | Actual      |     | Actual      |     | Actual      |    | Actual      |    | Budget      |  |
| Instruction                                |  |             |     |             |     |             |    |             |    |             |  |
| Regular Instruction                        | \$   | 67,639,450  | \$  | 67,418,874  | \$  | 67,237,151  | \$ | 67,523,171  |    | 70,557,371  |  |
| Special Education                          |  | 40,723,621  |     | 41,847,011  |     | 42,441,623  |    | 44,925,640  |    | 42,105,757  |  |
| Vocational Instruction                     |  | 1,214,838   |     | 1,451,561   |     | 1,448,367   |    | 1,618,010   |    | 1,587,092   |  |
| Other Instructional Program                |  | 15,714,078  |     | 15,394,817  |     | 17,496,440  |    | 17,697,045  |    | 20,303,974  |  |
| Nonpublic Program                          |  | 59,412      |     | 49,228      |     | 51,278      |    | 49,808      |    | 50,498      |  |
| Cocurricular Program                       |  | 3,153,752   |     | 3,289,268   |     | 3,272,921   |    | 3,205,107   |    | 3,501,368   |  |
| Total                                      | al \$  | 128,505,151 | \$  | 129,450,759 | \$  | 131,947,780 | \$ | 135,018,781 | \$ | 138,106,060 |  |
| Student Support Services                   |  |             |     |             |     |             |    |             |    |             |  |
| Guidance Services                          |  | 4,179,292   |     | 4,470,756   |     | 4,674,642   |    | 4,594,868   |    | 4,535,083   |  |
| Health Services                            |  | 1,127,771   |     | 1,468,109   |     | 1,996,135   |    | 2,020,348   |    | 1,902,152   |  |
| Psychological Services                     |  | 27,608      |     | 67,989      |     | 43,362      |    | 18,541      |    | 7,500       |  |
| Speech Pathology and Audiology Services    |  | 236,001     |     | 286,873     |     | 308,911     |    | 359,309     |    | 393,631     |  |
| Other Student Support Services             |  | 91,382      |     | 97,308      |     | 97,999      |    | 165,019     |    | 148,787     |  |
|  | al \$  | 5,662,054   | \$  | 6,391,035   | \$  | 7,121,049   | \$ | 7,158,084   | \$ | 6,987,153   |  |
| Instructional Staff Support Services       |  |             |     |             |     |             |    |             |    |             |  |
| Improvement of Instruction                 | \$   | 10,316,103  | \$  | 12,360,513  | \$  | 12,981,556  | \$ | 14,602,066  | \$ | 15,004,292  |  |
| Educational Media Services                 |  | 1,804,132   |     | 1,776,844   |     | 1,731,192   |    | 1,778,750   |    | 1,718,267   |  |
| Instruction-Related Technology             | _  | 2,444,419   |     | 2,616,144   |     | 3,102,250   |    | 3,212,428   |    | 3,220,000   |  |
|  | al \$  | 14,564,654  | \$  | 16,753,501  | \$  | 17,814,998  | \$ | 19,593,245  | \$ | 19,942,559  |  |
| General Administration                     |  | 450 400     | _   |             | _   |             | _  |             |    |             |  |
| Board of Educational Services              | \$   |             | \$  |             | \$  | 334,213     | \$ | 313,895     | \$ | 220,112     |  |
| Executive Administration                   |  | 3,634,410   | _   | 4,611,446   | _   | 5,050,661   | _  | 4,838,157   | _  | 6,054,298   |  |
|  | al \$  | 4,087,599   | \$  | 4,987,198   | \$  | 5,384,873   | \$ | 5,152,052   | \$ | 6,274,410   |  |
| Building Administration                    | _  | 40.070.505  |     | 40.004.407  |     | 42.047.400  |    | 42 007 502  |    | 40.740.570  |  |
| Office of the Principal                    | . \$   | 13,070,595  | \$  | 12,924,167  | \$  | 13,017,108  | \$ | 13,097,582  | \$ | 12,712,573  |  |
|  | al \$  | 13,070,595  | \$  | 12,924,167  | \$  | 13,017,108  | \$ | 13,097,582  | \$ | 12,712,573  |  |
| Business Administration                    | _  | 2 404 000   |     | 2544455     |     | 0.000.400   |    | 0.000.740   |    | 0.040.070   |  |
| Fiscal Services                            | \$   | 2,484,996   | \$  | 2,544,455   | \$  | 2,660,488   | \$ | 2,882,740   | \$ | 3,246,072   |  |
| Purchasing/Warehouse/Distribution Services |  | 714,605     |     | 795,847     |     | 739,711     |    | 983,366     |    | 834,526     |  |
| Printing/Publication/Duplication           |  | 692,777     |     | 749,853     |     | 774,029     |    | 770,347     |    | 770,326     |  |
| Public Information Services                |  | 254,746     |     | 141,150     |     | 163,252     |    | 167,883     |    | 169,420     |  |
| Human Resources                            |  | 811,577     |     | 801,348     |     | 1,205,271   |    | 1,190,449   |    | 1,256,799   |  |
| Administrative Technology Services         |  | 84,284      |     | 80,067      |     | 254,596     |    | 778,309     |    | 919,246     |  |
| Other Support Services                     |  | 8,117       |     | 13,128      | _   | 11,909      | _  | 9,205       |    | 12,852      |  |
|  | al \$  | 5,051,102   | \$  | 5,125,848   | \$  | 5,809,256   | \$ | 6,782,297   | \$ | 7,209,241   |  |
| Plant Operation and Maintenance            | _  | 44 200 400  |     | 45 400 400  |     | 45 704 555  |    | 45 070 040  |    | 40 404 000  |  |
| Operations                                 | \$   | 14,289,188  | \$  |             | \$  | 15,704,555  | \$ | 1 1         | \$ | 16,164,990  |  |
| Equipment Upkeep                           |  | 57,216      |     | 50,514      |     | 72,925      |    | 59,533      |    | 68,300      |  |
| Vehicle Operation and Maintenance          |  | 96,564      |     | 112,446     |     | 109,119     |    | 117,369     |    | 122,500     |  |
| Security Services                          |  | 14,531      |     | 18,817      |     | 92,877      |    | 544,412     |    | 230,693     |  |
|  | al \$  | 14,457,499  | \$  | 15,281,965  | \$  | 15,979,477  | \$ | 16,091,532  | \$ | 16,586,483  |  |
| Student Transportation                     | s  | E 420 274   |     | E 000 000   |     | 7 442 400   | s  | 7.004.400   |    | C 544 070   |  |
| Student Transportation                     | Þ  |             | Ф   |             | \$  | 7,142,109   | 3  |             | \$ | 6,511,979   |  |
| Vehicle Operation                          |  | 313,367     |     | 481,581     |     | 524,309     |    | 334,789     |    | 568,100     |  |
| Vehicle Servicing & Maintenance            |  | 131,524     | ø   | 139,192     |     | 134,893     | \$ | 49,343      | ø  | 55,000      |  |
|  | al \$  | 5,873,265   | \$  | 6,243,039   | \$  | 7,801,311   | 9  | 7,408,255   | \$ | 7,135,079   |  |
| AEA Support                                | \$   | 7,396,246   | \$  | 7,722,183   | \$  | 7,754,813   | \$ | 7,867,389   | \$ | 8,010,708   |  |
| Total Expenditure                          | s \$   | 198,668,165 | s   | 204,879,695 | \$  | 212,630,665 | \$ | 218,169,218 | S  | 222,964,266 |  |
| SU   | MM/  | ARY OF EXPE | NDI | TURES (BY O | BJE | :CT)        |    |             |    |             |  |
|  |  |             |     | •           |     | •           |    |             |    |             |  |
| Salaries                                   | 1  | 32,474,007  | 134 | 4,739,373   | 1   | 37,846,106  | 1  | 140,464,986 | 14 | 40,883,760  |  |

|                    | Total Expenditures | 198,668,165 | 204,879,695 | 212,630,665 | 218,169,218 | 222,964,266 |
|--------------------|--------------------|-------------|-------------|-------------|-------------|-------------|
| Other Uses         | -                  | 7,396,249   | 7,722,183   | 7,754,813   | 7,867,389   | 8,111,709   |
| Other Objects      |                    | 192,938     | 201,990     | 213,336     | 165,087     | 4,967,974   |
| Property           |                    | 884,031     | 850,527     | 803,266     | 1,499,767   | 619,261     |
| Supplies           |                    | 9,756,231   | 9,651,400   | 9,431,411   | 8,516,493   | 8,600,000   |
| Purchased Services |                    | 18,588,841  | 20,514,002  | 23,882,264  | 23,721,826  | 23,229,490  |
| Benefits           |                    | 29,375,868  | 31,200,220  | 32,699,468  | 35,933,669  | 36,552,072  |
| Salaries           |                    | 132,474,007 | 134,739,373 | 137,846,106 | 140,464,986 | 140,883,760 |

## CEDAR RAPIDS COMMUNITY SCHOOL DISTRICT FINANCIAL SUMMARY

#### **GENERAL FUND**

| Revenues   | FY 2017<br>Actual | FY 2018<br>Actual | FY 2019<br>Actual | FY 2020<br>Actual | FY 2021<br>Budget |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Local Sources  | 77,427,086        | 78,848,117        | \$<br>81,124,050  | \$<br>82,115,259  | \$<br>86,206,870  |
| State Sources  | 115,449,294       | 116,263,740       | 116,587,278       | 118,641,268       | 121,345,320       |
| Federal Sources  | 9,000,754         | 9,620,689         | 11,028,478        | 11,439,464        | 10,510,287        |
| Total Revenues   | \$ 201,877,134    | \$ 204,732,546    | \$<br>208,739,806 | \$<br>212,195,991 | \$<br>218,062,477 |
| <b>Expenditures By Functional Category</b>                             |                   |                   |                   |                   |                   |
| Regular Instruction  | \$ 128,505,151    | \$ 129,450,759    | \$<br>131,947,780 | \$<br>135,018,781 | \$<br>138,106,060 |
| Student Support Services   | 5,662,054         | 6,391,035         | 7,121,049         | 7,158,084         | 6,987,153         |
| Instructional Staff Support Services                                   | 14,564,654        | 16,753,501        | 17,814,998        | 19,593,245        | 19,942,559        |
| General Administration   | 4,087,599         | 4,987,198         | 5,384,873         | 5,152,053         | 6,274,410         |
| Building Administration  | 13,070,595        | 12,924,167        | 13,017,108        | 13,097,582        | 12,712,573        |
| Business Administration  | 5,051,102         | 5,125,848         | 5,809,256         | 6,782,297         | 7,209,241         |
| Plant Operation and Maintenance  | 14,457,499        | 15,281,965        | 15,979,477        | 16,091,532        | 16,586,483        |
| Student Transportation   | 5,873,265         | 6,243,039         | 7,801,311         | 7,408,255         | 7,135,079         |
| AEA Support  | 7,396,246         | 7,722,183         | 7,754,813         | 7,867,389         | 8,010,708         |
| Total Expenditures   | \$ 198,668,165    | \$ 204,879,695    | \$<br>212,630,665 | \$<br>218,169,218 | \$<br>222,964,266 |
| Excess of Revenues over Expenditures<br>Other Financing Sources (Uses) | 3,208,969         | (147,149)         | (3,890,859)       | (5,973,227)       | (4,901,789)       |
| Sale of Assets<br>Audit Adjustment to Beginning Balance                | -                 | 7,775             | 32,339            | 9,306             | 20,000            |
| Operating Transfers In (Out)   | 2,507,346         | 2,538,700         | 2,763,129         | 1,878,417         | 2,774,842         |
| Excess (Deficiency) of Revenues & Other                                |                   |                   |                   |                   |                   |
| Sources over (under) Expenditures & Other Uses                         | 5,716,315         | 2,399,327         | (1,095,391)       | (4,085,504)       | (2,106,947)       |
| Beginning Fund Balance   | 25,646,008        | 31,362,323        | 33,761,650        | 32,666,259        | 28,580,755        |
| Ending Fund Balance  | \$ 31,362,323     | \$ 33,761,650     | \$<br>32,666,259  | \$<br>28,580,755  | \$<br>26,473,808  |
| Fund Balance Reserve<br>(% of General Fund Expenditures)               | 15.79%            | 16.48%            | 15.36%            | 13.10%            | 11.87%            |

# Comparison Summary of Key General Fund Financial Data Points (concepts explained below)

## Iowa Association of School Boards - CRCSD School District Finance Trend Data Report

|   | FY 2014   | FY 2015  | FY 2016   | FY 2017   | FY 2018  | FY 2019  | FY 2020   | FY 2021   |
|---|---|--|---|---|--|--|---|---|
| Unspent Authorized Budget (UAB) UAB Percentage  | \$ 4,891,392  | \$ 5,790,286   | \$ 7,102,510  | \$ 11,154,184   | \$ 15,007,321  | \$ 17,055,709  | \$ 18,033,219   | \$ 21,323,510   |
|   | 2.6%  | 2.9%   | 3.5%  | 5.3%  | 6.8%   | 7.4%   | 7.60%   | 8,7%  |
| Annual Spending Authority Generated General Fund Expenditures Difference (Generated vs. Expended) Annual UAB Percentage | \$ 179,774,060  | \$ 191,615,429   | \$ 195,738,117  | \$ 202,797,003  | \$ 208,845,276   | \$ 214,758,012   | \$221,030,697   | \$ 226,373,449  |
|   | \$ 185,532,851  | \$ 190,716,535   | \$ 194,425,893  | \$ 198,745,329  | \$ 204,992,139   | \$ 212,709,624   | \$219,791,852   | \$ 223,083,158  |
|   | \$ (5,758,791)  | \$ 898,894   | \$ 1,312,224  | \$ 4,051,674  | \$ 3,853,137   | \$ 2,048,388   | \$ 1,238,845  | \$ 3,290,291  |
|   | -3.2%   | 0.5%   | 0.7%  | 2.0%  | 1.8%   | 1.0%   | 0.6%  | 1.5%  |
| Budget Enrollment   | 16,651.1  | 16,864.7   | 16,842.3  | 16,939.3  | 17,091.7   | 17,129.4   | 16,963.2  | 16,851.5  |
| Change in Budget Enrollment   | (126.5)   | 213.6  | (22.4)  | 97.0  | 152.4  | 37.7   | (166.2)   | (111.7)   |
| % Change in Budget Enrollment   | -0.8%   | 1.3%   | -0.1%   | 0.6%  | 0.9%   | 0.2%   | -1.0%   | -0.7%   |
| Regular Program Funding   | \$ 101,921,383  | \$ 107,360,680   | \$ 108,565,466  | \$ 111,646,926  | \$ 113,899,089   | \$ 115,383,638   | \$ 116,706,816  | \$ 118,769,372  |
| Budget Guarantee  | \$ -  | \$ -   | \$ -  | \$ -  | \$ -   | \$ -   | \$ -  | \$ -  |
| Total Regular Program   | \$ 101,921,383  | \$ 107,360,680   | \$ 108,565,466  | \$ 111,646,926  | \$ 113,899,089   | \$ 115,383,638   | \$ 116,706,816  | \$ 118,769,372  |
| New Money   | \$ 1,239,005  | \$ 5,439,297   | \$ 1,204,786  | \$ 3,081,460  | \$ 2,252,163   | \$ 1,484,549   | \$ 1,323,178  | \$ 2,062,556  |
| New Money Percentage  | 1.2%  | 5.3%   | 1.1%  | 2.8%  | 2.0%   | 1.3%   | 1.1%  | 1.8%  |
| General Fund Revenues   | \$ 189,694,959  | \$ 200,091,541   | \$ 203,028,329  | \$ 204,461,646  | \$ 207,391,465   | \$ 211,614,234   | \$215,706,350   | \$ 220,976,211  |
| General Fund Expenditures   | \$ 185,532,851  | \$ 190,716,535   | \$ 194,425,893  | \$ 198,745,329  | \$ 204,992,139   | \$ 212,709,624   | \$219,791,852   | \$ 223,083,158  |
| Gen. Fund Rev. Vs. Gen. Fund Exp.   | \$ 4,162,108  | \$ 9,375,005   | \$ 8,602,436  | \$ 5,716,317  | \$ 2,399,327   | \$ (1,095,390)   | \$ (4,085,502)  | \$ (2,106,947)  |
| Unassigned Fund Balance<br>Assigned Fund Balance<br>AEA Flow-Through<br>Solvency Ratio<br>Cash Reserve Levy             | \$ 2,968,275<br>\$ 6,879,239<br>1.6%<br>\$ 13,713,771 | \$ 12,216,515<br>\$ 7,241,289<br>6.3%<br>\$ 13,713,771 | \$ 21,107,968<br>\$ 7,319,340<br>10.8%<br>\$ 13,320,871 | \$ 26,131,496<br>\$ 7,396,246<br>13.3%<br>\$ 10,637,333 | \$ 29,434,260<br>\$ 7,722,183<br>14.7%<br>\$ 9,938,666 | \$ 27,069,908<br>\$ 7,754,813<br>13.3%<br>\$ 9,737,603 | \$ 24,096,002<br>\$ -<br>\$ 7,867,389<br>11.6%<br>\$ 10,806,693 | \$ 23,528,796<br>\$ -<br>\$ 8,010,708<br>11.0%<br>\$ 14,130,250 |

## Data Point #1:

## 1. Certified Enrollment/State Supplemental Assistance (SSA)/New Money Growth

Budgeting is based off prior year District certified enrollment and the regular program cost per pupil established by the state. It grows based on a percentage set by the legislature annually and is referred to as Supplemental State Assistance (SSA). New money is the product of comparing certified enrollment and SSA to the prior year.

For FY2020-21, the state legislature SSA funding allocation increased by 2.3%. Due to the certified enrollment decrease, the new money percentage dropped from 2.3% to 1.77%. Factoring in the net open enrollment loss, the percentage drops further to 1.76%. In dollars, this equates to \$1,934,504.

#### How is certified enrollment calculated?

| October 1 count | <u>Served</u> Enrollment -Students seated in the classroom                   |                   |                                |
|-----------------|--|-------------------|--------------------------------|
| +               | open enrollment-out students   | When is           | Enrollment taken impacts       |
| +               | tuition-out students   | enrollment taken? | funding for what fiscal year?  |
| -               | open enrollment-in students  | October 1, 2018   | FY 2020                        |
| -               | tuition-in students  |                   | (July 1, 2019 - June 30, 2020) |
| =               | Certified Enrollment - Students  |                   |                                |
|                 | residing in your school district   | October 1, 2019   | FY 2021                        |
|                 | Note: Certified enrollment (2019-2020)<br>equals budget enrollment (FY 2021) |                   | (July 1, 2020 – June 30, 2021) |

The funding calculation uses prior year certified enrollment.

|            | Certified<br>Enrollment | Per Pupil<br>Allocation | SSA Per<br>Pupil<br>Growth<br>Increase %<br>(set by Iowa<br>Legislature) | SSA Allocation (Certified Enrollment * Per Pupil Allocation) | New Money % based on enrollment increase or decline | Open<br>Enrollment<br>NET<br>In/(Out) | New Money<br>% Impact<br>after Net<br>Open<br>Enrollment |
|------------|-------------------------|-------------------------|--|--|---|---------------------------------------|--|
| FY 2020-21 | 16,851.50               | \$7,048                 | 2.30%  | \$118,769,372  | 1.77%   | (1,033)                               | 1.76%  |
| FY 2019-20 | 16,963.20               | \$6,880                 | 2.14%  | \$116,706,816  | 1.15%   | (1,015)                               | 0.80%  |
| FY 2018-19 | 17,129.40               | \$6,736                 | 1.08%  | \$115,383,638  | 1.30%   | (957)                                 | 1.00%  |
| FY 2017-18 | 17,091.70               | \$6,664                 | 1.11%  | \$113,899,089  | 2.00%   | (911)                                 | 1.50%  |
| FY 2016-17 | 16,939.30               | \$6,591                 | 2.25%  | \$111,646,926  | 2.80%   | (822)                                 | 2.60%  |
| FY 2015-16 | 16,842.30               | \$6,446                 | 1.25%  | \$108,565,466  | 1.10%   | (777)                                 | 0.50%  |
| FY 2014-15 | 16,864.70               | \$6,366                 | 4%   | \$107,360,680  | 5.30%   | (693)                                 | 4.90%  |
| FY 2013-14 | 16,651.10               | \$6,121                 | 2%   | \$101,921,383  | 1.20%   | (599)                                 | 0.80%  |
| FY 2012-13 | 16,777.60               | \$6,001                 | 2%   | \$100,682,378  | 0.10%   | (541)                                 | 1.20%  |
| FY 2011-12 | 16,810.40               | \$5,883                 | 0%   | \$98,895,583   | -1.30%  | (430)                                 | -1.70%   |

## Data Point #2: SPENDING AUTHORITY (SA)

#### TOTAL SPENDING AUTHORITY IS THE MAXIMUM AUTHORIZED BUDGET ALLOWED BY THE STATE.

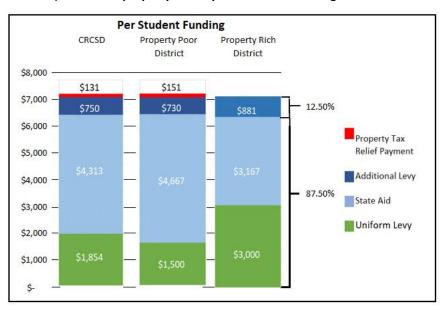
<u>Current year SA</u> = student count times the cost per pupil allocation from the state <u>Total SA calculation</u> = current year SA + previous year unspent SA

- 1. It is illegal for a school district to exceed its total Spending Authority.
- 2. Restriction of SA only applies to the General Fund (all other funds allow spending if the cash is there).
- 3. The total Spending Authority maximum level is NOT the amount of cash in the fund balance, it is the amount of money that is authorized to be spent.
- 4. Spending Authority is funded by a formula comprised of State Aid and Property Taxes:

#### FY2021 Total Regular Program Cost Per Pupil = \$7,048

Made up of 3 Formula Components:

- 1) Uniform Tax Levy = \$5.40 per \$1000 valuation
- 2) State Aid fills up to 87.5% (\$6,167)
- 3) Additional property tax levy covers the remaining 12.5%



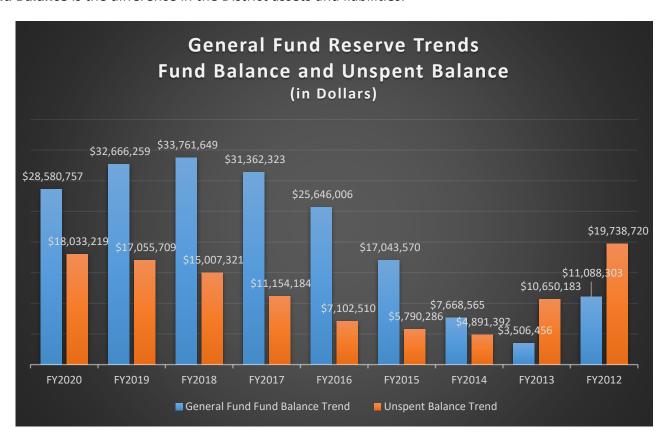
- 5. Only 3 ways to increase SA:
  - a) Increase supplemental state aid from Iowa Legislature
  - b) Increase student enrollment
    - If student enrollment increases in the current year, the district receives SA for those students. Districts also receive authority for students new to the district but who open-enroll out before attending school.
    - The Budget Guarantee mechanism allows postponing the impact of enrollment changes by one year. The district receives an amount of SA equal to 1% growth, the amount is all property tax. The following year calculation does not contain any budget guarantee authority, so the loss is equal to what would have been for the current year.
  - c) Increase miscellaneous income (tuition, grants, investment interest, etc.)
- 6. Certain students receive additional weighting above the 1.0 regular cost per pupil to help offset added required educational costs. Frequently, these additional weightings are not enough to cover necessary expenses. District's may apply to the SBRC (School Budget Review Committee) for additional authority to offset the excess expense. Below are examples of additional weightings received for these students:
  - Limited English Proficient (LEP) weighting adds 0.22
  - Special Education additional weighting is dependent on level of student need.
     Level 1=0.72; Level 2=1.21; Level 3=2.74

#### Data Point #3: UNSPENT BALANCE and FUND BALANCE

### **Unspent Budget Spending Authority**

It is the measure of Spending Authority reserve in the General Fund that carries from year to year and is <u>the most</u> <u>important measure of financial stability and long-term budget sustainability.</u> It is like a prepaid credit card loaded by the state plus any savings accounts.

Fund Balance is the difference in the District assets and liabilities.



In FY2014, after several years of stable unspent balance reserves, there was a rapid decline to \$4.89 M and the District was forced to make spending cuts. Since FY2016, the balance has been growing. In FY2020, it is \$18 M. The fund balance followed the same trend. The District used the Cash Reserve Levy to build reserves. The \$4 M decline is attributable to additional expenses incurred to educate special education and limited English proficient (LEP) students.

**Relationship to Desired State of District** 

| Understanding Fund Balance and Unspent Budget Authority |          |                        |                         |  |  |  |  |  |
|---|----------|------------------------|-------------------------|--|--|--|--|--|
|   | alance   |                        |                         |  |  |  |  |  |
|   | _        | Negative               | Positive                |  |  |  |  |  |
| Unspent   | Negative | Situation 1<br>Bad     | Situation 2<br>Not Good |  |  |  |  |  |
| Budget<br>Authority                                     | Positive | Situation 3<br>Caution | Situation 4<br>Best     |  |  |  |  |  |

Negative Spending Authority can get you closed.

Negative Fund Balance can be solved locally through taxation.

## **Data Point #4: FINANCIAL SOLVENCY RATIO**

**Financial Solvency Ratio** = (unassigned + assigned general fund balances) / general fund revenues less AEA flow-through.



| UAB/Solvency      |                  |                      | SOLVENCY RATIO                   |                                  |                                  |                                  |  |  |  |  |  |
|-------------------|------------------|----------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|--|--|--|--|--|
|                   | STATUS           | Less than 0.0%       | 0.0% to<br>5.0%                  | 5.0% to<br>15.0%                 | 15.0% to<br>25.0%                | Above<br>25.0%                   |  |  |  |  |  |
|                   | Less than 0.0%   | Very High<br>Concern | Very High<br>Concern             | Very High<br>Concern             | Very High<br>Concern             | Very High<br>Concern             |  |  |  |  |  |
| Unspent           | 0.0% to<br>5.0%  | High<br>Concern      | Concern                          | Concern                          | Concern                          | Concern                          |  |  |  |  |  |
| Authorized Budget | 5.0% to<br>15.0% | High<br>Concern      | Acceptable                       | Best                             | Best                             | Caution -<br>May be<br>Excessive |  |  |  |  |  |
| (UAB)<br>Ratio    | 15.0% to 25.0%   | High<br>Concern      | Acceptable                       | Good                             | Good                             | Caution -<br>May be<br>Excessive |  |  |  |  |  |
|                   | Above 25.0%      | High<br>Concern      | Caution -<br>May be<br>Excessive | Caution -<br>May be<br>Excessive | Caution -<br>May be<br>Excessive | Caution -<br>May be<br>Excessive |  |  |  |  |  |

The District has a strong solvency ratio at 11.59%, however, it has been trending downward due to increased costs in employee health insurance as well as increased costs for special education and limit English proficient (LEP) student populations.

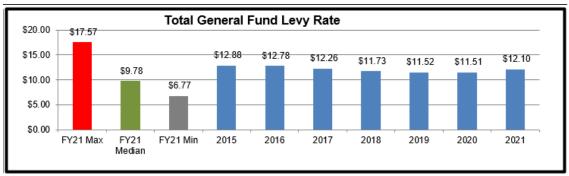
#### IASB recommended 5-10% solvency ratio target range is based on:

- Maintaining adequate reserves to reduce the need for borrowing funds and associated borrowing costs
  especially when no significant revenue is collected by the district during the first quarter of the fiscal year (July-September).
- Ratings agencies such as Moody's look closely at the fund reserve position when evaluating the credit worthiness of the District. Adequate reserves translate into lower interest rates on long term debt obligations.

## **Data Point #5: PROPERTY TAX LEVY**

In FY2021, the <u>Total General Fund (GF) levy is \$12.10</u> per \$1,000 assessed valuation which generates approximately \$70 M. The state maximum and minimum rates are \$17.57 and \$6.77 respectively. CRCSD is higher than the \$9.78 state median due to lower property valuations per pupil.

| FINAL K-12 SCHOOL TAXATION RATES AND TAXES  DEPARTMENT OF MANAGEMENT - REPORT DATE JULY 6, 2020  1-1-2019 VALUATIONS FOR 2020-2021 BUDGETS |          |                        |                      |   |  |  |  |  |
|--|----------|------------------------|----------------------|---|--|--|--|--|
| CEDAR RAPIDS   | 1053     | 4LOANONS   ON 2020 202 | 11 00000113          |   |  |  |  |  |
|  | Tax Rate | Tatal Dallana          | December Tou Dollars | Estimated Utility<br>Replacement<br>Dollars |  |  |  |  |
| Subtotal General   |          | Total Dollars          | Property Tax Dollars | 20  |  |  |  |  |
|  | 11.83184 | 68,466,157             | 65,689,959           | 2,776,198                                   |  |  |  |  |
| Instructional Support  | 0.26684  | 1,669,411              | 1,606,800            | •   |  |  |  |  |
| Total General  | 12.09868 | 70,135,568             | 67,296,759           |   |  |  |  |  |
| Management   | 1.22438  | 7,085,001              | 6,797,715            | 287,286                                     |  |  |  |  |
| Amana Library  |          |                        |                      |   |  |  |  |  |
| Voted Physical Plant and Equipment   | 1.34000  | 8,383,340              | 8,068,925            | •   |  |  |  |  |
| Regular Physical Plant and Equipment   | 0.33000  | 2,064,554              | 1,987,123            | 77,431                                      |  |  |  |  |
| Reorganization Equalization Public Education/Recreation (Playground)   |          |                        |                      |   |  |  |  |  |
| Debt Service   | 0.36923  | 2,309,986              | 2,223,350            | 86,636                                      |  |  |  |  |
| GRAND TOTAL  | 15.36229 | 89,978,449             | 86,373,872           | 3,604,577                                   |  |  |  |  |
|  |          | With Gas & Electric    | W/O Gas & Electric   |   |  |  |  |  |
| Taxable Valuation  |          | 5,786,602,705          | 5,551,964,780        |   |  |  |  |  |
| Tax Increment (TIF) Valuation  |          | 469,621,227            | 469,621,227          |   |  |  |  |  |
| Debt Service/PPEL/ISL Valuation  |          | 6,256,223,932          | 6,021,586,007        |   |  |  |  |  |

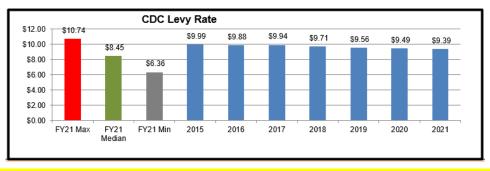


| FY 2021 Aid and Levy, Tax, and Program Summary |   |                 |             |                             |  |  |
|--|---|-----------------|-------------|-----------------------------|--|--|
| Cedar Rapids                                   | Total Property<br>& Utility<br>Replacement<br>Taxes | Income Surtaxes | State Aid   | Total Program<br>Authority* |  |  |
| Combined District Cost                         | 54,335,885  |                 | 114,577,660 | 170,688,823                 |  |  |
| Preschool State Aid                            |   |                 | 2,554,900   | 2,554,900                   |  |  |
| Instructional Support                          | 1,669,407   | 6,967,502       | 0           | 8,636,909                   |  |  |
| Ed Improvement                                 | 0   | 0               |             | 0                           |  |  |
| Cash Reserve Levy - SBRC                       | 13,162,750  |                 |             |                             |  |  |
| Cash Reserve Levy - Other                      | 967,500   |                 |             |                             |  |  |
| Use of Fund Balance to Reduce Taxes            | 0   |                 |             |                             |  |  |
| Subtotal General Fund                          | 70,135,542  |                 |             |                             |  |  |

(Key components of the GF levy are color coded and explained in the color banded headers.)

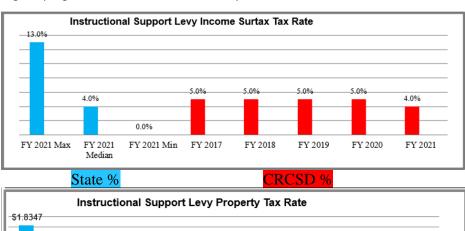
#### Combined District Cost (CDC) - School Aid Formula Levies: Uniform Levy and Additional Levy

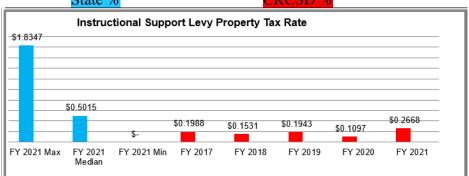
In FY2021, the CDC supported levy is \$9.39 per \$1,000 assessed valuation which generates approximately \$54.3 M. The state maximum and minimum rates are \$10.74 and \$6.36 respectively. CRCSD is higher than the \$8.45 state median due to lower property valuations per pupil.



#### **Instruction Support Levy (ISL)**

The ISL levy supports approximately 90 FTE instructional and support staff as well as technology and other curriculum materials. In FY2021, the ISL is estimated to generate approximately \$8.6 M in total; \$6.9 M is funded with a 4% state income surtax (in line with the state median) and \$1.7 M is funded through a property tax levy rate of .27 per \$1,000 assessed valuation. It is a 5-year levy that expires at the end of FY2021. The Board is in the process of extending it through FY2026. Districts can levy from 1-10% (in 1% increments) of the regular program cost; CRCSD has historically been at the maximum rate of 10%.





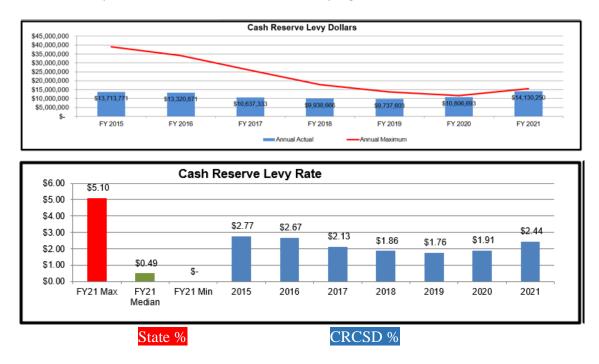
#### **Cash Reserve Levies**

Cash Reserve Levies are in 2 forms: 1) those that are authority backed and 2) those for cash flow purposes

- Authority backed levies are granted by the School Budget Review Committee (SBRC). These levies include special
  education deficits, excess costs for supporting limited English proficient (LEP) students, on-time enrollment funding,
  and infrequent and unusual circumstances impacting the need for additional spending authority.
- 2) <u>Levies for cash flow purposes do not create spending authority</u>, they are used to rebuild depleted General Fund reserves (Districts cannot levy out of a spending authority problem).

The statutory limit for the Cash Reserve levy is 20% of the prior year total expenditures less the unreserved fund balance.

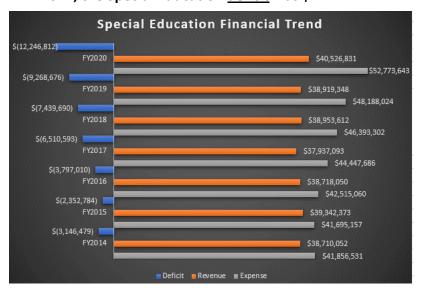
In FY2021, the Cash Reserve Levy is \$2.44 per \$1,000 assessed valuation which generates approximately \$14.1 M. The state maximum and minimum rates are \$5.10 and \$0.00 respectively. CRCSD is quite a bit higher than the \$.49 state median due to deficits in special education and LEP educational programs.

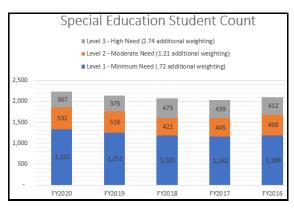


## **SBRC Authorized Cash Reserve Levies**

The deficit trend has increased due to student needs. The District receives SBRC approval annually for the spending authority required.

In FY2021, the Special Education deficit was \$12.2 M.





## In FY2021, the Limited English Proficient deficit was \$1.8 M

